Budget Option 2019/20 - 2020/21

Cumulative Net Savings

| Reference: | RE 2 |
|------------|------|
| | |

| 2018/19 | 2019/20 | 2020/21 |
|---------|---------|---------|
| £'000 | £'000 | £'000 |
| | 146 | 146 |

| Director Responsible for Delivery | Strategic Director Regeneration and Environment |
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| Cabinet Portfolio Holder | Councillor Allen (Street Pride), Councillor Hoddinott (Bulky Waste) |

| Finance Business Partner | Jon Baggaley |
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| Proposal Description | Community Safety and Street Scene – Street Pride Zonal |
|-----------------------------|--|
| | Working |

| Details of Proposal (including implications on service delivery) | A full review of Community Safety and Street Scene Services has taken place. This has incorporated benchmarking, and a number of workshops to define detailed work-streams to deliver the overall review outcomes. |
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| | The work is now broadly falling into two distinct delivery phases: |
| | Phase 1 - Short to medium-term structural changes to services to better integrate functions, support neighbourhood working, and to potentially deliver savings; |
| | Phase 2 - Longer-term business process engineering, supported by ICT investment, to deliver savings on processes and management time through end to end customer and operational systems. |
| | This proposal outlines the savings associated with Phase 1 of the programme related to the delivery of more integrated, zonally based, Street Pride Services. |
| | A review of operational Street Pride services has taken place, to introduce zonal multi-skilled teams mirroring neighbourhood areas, to create more flexibility and local |

| | ownership amongst cleaning teams. This has included consideration of integrating bulky waste collections into zonal Street Pride teams. This would be the mechanism to deliver a proposed reduction of 7 FTEs to deliver a saving of £146,000. A total reduction of seven operatives/FTEs would therefore take place if both proposals were delivered, and would reduce the overall number of street cleaning operatives from 51 to 44. |
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| Implications on other Services (identify which services and possible impact) | Whilst the move to zonal working in Street Pride services will deliver a more integrated and flexible service, and therefore offset some of the reduction in frontline staff resources, there is a risk that the reduction in frontline cleaning resources will lead to a reduction in the quality of the street environment The proposal will require capital investment of at least two additional vehicles for approximately £40K capital. The service currently assumes the existing capital monies, released in the 2018/19 budget for Street Scene equipment, would be used for this, and therefore no additional capital monies would be required. |
| Support required from Corporate Services – Finance, HR, Legal, ICT (please specify) | Finance, HR 7 FTE |
| Reduction in Staffing Posts (FTEs) Reduction in Head Count | 7 FTE |

| Decision Maker : Either Cabinet or Officer/Management | |
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| Action | |